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**CASH FLOW DOES NOT
INDICATE PROFITABILITY**

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A Cash Flow DOES NOT

In Any Way

Indicate PROFITABILITY!

Cash Flow Is Not An Indication Of Profitability

CASE 1

CASH ANALYSIS

CASH INFLOW

Operating Receipts	\$140,000
Capital Receipts	15,000
Non-Farm Income	0
TOTAL	
CASH AVAILABLE	<u>155,000</u>

CASH OUTFLOWS

Operating Expenses	95,000
Capital Expenditures	0
Income and S.S. Taxes	5,000
TOTAL	
CASH REQUIRED	<u>100,000</u>

NET CASH

DIFFERENCE +55,000

Loan Payments:

Interest	-15,000
Principal	-10,000

NET CASH

DIFFERENCE +30,000

(available for
family living)

PROFITABILITY ANALYSIS

REVENUE

Operating Sales	\$140,000
Change in Inventory	(-25,000)

VALUE FARM

PRODUCTION 115,000

EXPENSES

Operating Expenses	95,000
Interest	15,000
Depreciation	10,000

TOTAL EXPENSES 120,000

NET FARM INCOME

Capital Gain (Loss)	-5,000
Non-Farm Income	+3,000
	0

NET INCOME

	<u>-2,000</u>
Income & S.S. Taxes	-5,000

NET INCOME

AFTER TAXES -7,000

(available for living,
principal payments,
and new investments)

Cash Flow Is Not An Indication Of Profitability

CASE 2

CASH ANALYSIS

CASH INFLOW

Operating Receipts	\$120,000
Capital Receipts	0
Non-Farm Income	0

TOTAL CASH AVAILABLE	120,000
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CASH OUTFLOWS

Operating Expenses	95,000
Capital Expenditures	20,000
Income and S.S. Taxes	5,000

TOTAL CASH REQUIRED	120,000
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NET CASH DIFFERENCE	0
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Loan Payments:

Interest	-15,000
Principal	-10,000

NET CASH DIFFERENCE (available for family living)	-25,000
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PROFITABILITY ANALYSIS

REVENUE

Operating Sales	\$120,000
Change in Inventory	(+25,000)

VALUE FARM PRODUCTION	145,000
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EXPENSES

Operating Expenses	95,000
Interest	15,000
Depreciation	10,000

TOTAL EXPENSES	120,000
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NET FARM INCOME	+25,000
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Capital Gain (Loss)	0
Non-Farm Income	0

NET INCOME	+25,000
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Income & S.S. Taxes	-5,000
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NET INCOME AFTER TAXES (available for family living, principal payments, and new investments)	+20,000
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Reasons Why Cash Flow Does Not Indicate Profitability

Cash Flow does not include some items needed for profitability analysis:

- **Inventory Changes**
- **Depreciation**
- **Accrued Items**

Cash Flow does include items which are not income or expenses:

- **Capital Sales and Purchases**
- **Principal Payments**
- **Family Living Expenses**